

Collaborations and Partnerships; Enhancing the Comox Valley Economy Together



2018 ANNUAL REPORT

Comox Valley Economic Development & Tourism









Table of **Contents**



	President's Message & Executive Summary	03
	2018 Work Plan & Focus Areas	05
-	Focus Area: Business Retention & Enhancement	07
	Focus Area: Investment Attraction & Promotion	11
	Focus Area: Economic Development Facilitation	16
	Focus Area: Communications	18
	Partnerships	19
		6

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President's Message & Executive Summary

As President of the Comox Valley Economic Development Society (CVEDS), 2018 was a year of new initiatives and renewals of others, and I am pleased to share some highlights with you.

The staff, in partnership with numerous industry organizations, businesses and individuals continue to advance the extensive Core Services Programs and Support Services Programs that come from the foundation of the 5 year Comox Valley Regional Economic Development Strategic Plan, which includes the following Focus Areas:

- Business Retention and Enhancement;
- Economic Development Facilitation
- Investment Attraction and Promotion;
- Communications

Highlight outcomes include:

- Hosted a diverse range of over 600+ businesses for Business Development Workshops;
- Piloted a Downtown Comox Ambassador Program in collaboration with the Comox Business Improvement Association that engaged ~2k visitors;
- Secured \$225k in Destination BC Cooperative Marketing Partnerships Program funding and leveraged that funding and the MRDT funding to over \$530k;
- Renewed the Export Navigator Program in collaboration with Ministry of Jobs, Trade and Technology working directly with over 24 regional businesses to expand their exporting capacity;
- Developed and hosted the largest BC Seafood Festival Signature Weekend, with expanded 3 days and over 5,200+ tickets sold;
- Secured a new Memorandum of Understanding with the Comox Valley Arts Council.

With 2018 as the final year of our 5 Year Strategic Plan, significant focus was applied to secure additional dollars to leverage the contracted funds provided via Comox Valley Regional District to develop a new Strategic Plan called Innovate 2030; a new regional economic development plan that helps drive long-term technology and innovation initiatives within the area, across numerous sectors, and aligned with local government priorities.

With over \$40k additional funds secured to support an enhanced focus on agrifood and tech & innovation, an Innovate 2030 Request for Proposal was posted and awarded in Q4 of 2018. Additionally, an Innovate 2030 Advisory Committee was established, co-chaired by Lara Austin and Deana Simkin, comprised of a diverse range of stakeholders and sector representatives to help guide the process. To ensure wide and fulsome input into the development of the strategy, an extensive Engagement and Consultation plan will be executed which includes focus groups, forums, an Affordable Employee Housing Summit, surveys, open houses, and presentations. The forward looking, data driven plan will pave the way for a continued focus on the enhancement of the local economy through implementation of a range of business support activities and investment attraction tactics.

As this is my last year as President, I want to extend my personal thanks to all those businesses, organizations, entrepreneurs, local government elected officials and senior staff that collaborate daily with our office to help support the regional economic well-being of the Comox Valley. I also want to extend a special thanks to the Members and Directors of our Board, as well as the various individuals that participate on the Committees that assist greatly in our annual work plan efforts.

Justin Rigsby President, CVEDS Board



2018 Work Plan & Focus Areas

The Comox Valley 2018 Annual Work Plan builds from the 5 Year Strategic Plan that sets high level direction and primary Focus Area priorities, with input and approvals from the Comox Valley Regional District, the City of Courtenay and the Town of Comox. This has been the fifth Annual Work Plan developed from the 5 Year Strategy and builds upon the momentum and key Focus Areas in Tourism, Agrifood and Business Related Programs. Over the past year, increased attention and consideration has continued to be placed on Export Programs, Event Expansion and Innovation.

THE FOUR STRATEGIC FOCUS AREAS THAT ORGANIZE THE WORK PLAN ARE:



Annual projects and resources are targeted towards the creation of opportunities for increased small business success, employment and exports, and take into consideration the importance of the linkages between economic growth and sustained and growing property tax revenue, employment, and economic diversification.

Moving further towards an outcome based serviced delivery, with key metrics for specific Programs and Projects, was the primary objective when CVEDS was setting priorities for 2018. Recognizing that the level

of service needs to be focused into the areas where economic development efforts can be the most effective, key shifts were made to direct resources and attention into web and social media improvements, specific small business supports to grow exports, and increasing the attention and efforts for expanding local events within the region.

In 2019 the Innovate 2030 Regional Economic Development Strategy will be completed, guiding the coming years annual Work Plans.



Leveraged \$530K+ for Marketing

Initiatives

873,900+

Paid Social Media Reach Downtown Interactive Map Traffic Up 200%--⁵¹ DEVELOPMENTS HIGHLIGHTED

10K Events & Tours Sold

6,056 Website Views Business Comox Valley **20** Workshops Hosted in 2018

FOCUS AREA



Business Retention & Enhancement

Business Retention and Enhancement is a core focus of many economic development organizations to ensure support for existing businesses and retain existing customers. CVEDS prioritizes programs within this Focus Area and directs the services listed below towards the retention of previous customers and supporting the expansion into new markets for existing companies and industries.

6,056 Website Views

Business Comox Valley

730 Businesses Supported Locally

20 Workshops Hosted (209 Attendees)



48 Information/ Referrals Provided

30

Assistance Business Site Visits

12 Seminar Series Partners Downtown Interactive Map Traffic Up 200%+

WITH 51 DEVELOPMENTS HIGHLIGHTED

423 BC Seafood Expo Registrants





Export Navigator Pilot Program

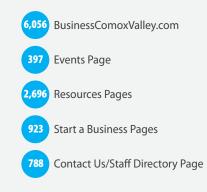
The Export Navigator Program contract renewal was completed with Ministry of Jobs, Trade and Technology for 2018. Key highlights during this year included;

- Hosted an "Export Pavilion" at the Comox Valley Chamber of Commerce Small Business Expo
- New Exporter Mission to Seattle
- Developed and delivered "Export Sales Strategies and Tools for Profiting Beyond the Comox Valley" seminar
- Hosted an Export Service Providers tour with Small Business BC, the Business Development Bank of Canada, Export Development Canada, and Agriculture and Agrifood Canada
- Hosted a delegation of six BC Trade and Investment Managing Directors
- Display of Comox Valley Agrifood export and export ready products at the Vancouver Island Economic Summit



SMALL BUSINESS SUPPORT

WEBSITE UNIQUE PAGEVIEWS



SMALL BUSINESS / CLIENT SERVICES



DOWNTOWN **INTERACTIVE MAP**



Developments Highlighted

3,132 Unique Pageviews

Online Tech Database Tool Development

CVEDS partnered with the Innovation Island Technology Association to complete an Online Tech Database project to highlight businesses in the Tech Sector and profile them and the community technology assets to act as a gateway for lead generation and Foreign Direct Investment (FDI) attraction that enables the Comox Valley to position itself for company relocation and FDI. Funding support for the project was received from the Invest Canada Community Initiates program.

Downtown, Key Sector and Settlement Node Interactive Development Map and Supporting Resources

Current, proposed, and major projects were listed and maintained on the online mapping system during the year. Major upgrades to the system included the addition of the three Comox Valley Regional District regional growth strategy settlement nodes, addition of airport adjacent industrial zone, and the addition of agricultural opportunities.

Seminar Series with Partners in Key Small Business Series

CVEDS partnered with a variety of industry and small business support organizations to host a series of small business workshops during the fall (small business month): Comox Valley Chamber of Commerce, Business Development Bank of Canada, Export Development Canada, Small Business BC, Agriculture and Agrifood Canada, Small Scale Food Processors of BC, Certified Organics Association of BC, and Community Futures Development Corporation of Strathcona. This featured 9 "Ask the Experts" discussion series sessions along with 2 agriculture specific business development sessions. Also, CVEDS and partners hosted an Economic Forecasting

event; a Business Succession Planning workshop in April; presented on local small business resources to over 60 attendees at the "Prince's Trust Canada Operation Entrepreneur" event at 19 Wing CFB Comox in November; as well as supported the "Transitioning the Family Farm Seminar" hosted by MNP on December 5 to over 40 producers.





Business Comox Valley Fall Small Business Activities

Ask the Experts: CVEDS 101

Explore and discover the resources and supports that aid in starting, expanding and promoting your business Discussion on CVEDS small business programs, activities, and projects. Date: October 10, 2018 | Time: 12:00 – 1:00 PM| Place: CVEDS Boardroom

Ask the Experts: Data, Data, and Well, More Data

Learn about the vast amount census and related economic data to help you make informed decisions around vour business

Date: October 16, 2018 | Time: 12:00 - 1:00 PM | Place: CVEDS Boardroom

Ask the Experts: Sales Strategy & Tools for Profiting Beyond the Comox Valley Looking to diversify your customer base and increase profitability? Join us for an informative update and discussion with leading export trade officials and service providers on current market trends, international and interprovincial tradeshows, as well as grant and financing opportunities to extend your business beyond borders. Date: October 17, 2018 | Time: 9:30 - 11:30 AM| Place: CVEDS Boardroo

Small Business Expo

Visit CVEDS "Export Pavilion" booth display to discover small business support services and export service providers from Business Development Bank of Canada, Export Development Canada, Small Business BC and Agriculture and Agrifood Canada Date: October 17, 2018 | Time: 12:00 – 4:00 PM | Place: Florence Filberg Centre

Export Service Provider Tour

Export Service providers tour Wayward Distillation House, Blue Moon Winery, Natural Pastures Cheeses, and Natural Glacial Waters to talk in depth about their export opportunities and issues Date: October 17 - 18, 2018

Food Safety Workshop with FoodMetrics Laboratory FoodMetrics Laboratory in Courtenay, the first community food analysis lab of its type in western Canada, is opening its doors for an open house and food analysis workshop. Join us to learn about the importance of analysis in cool after an open mode and too analysis workshop. Sum a to ream book the importance of analysis in food after and the role FoodMetrics will play in the food and agricultural industry of the Comox Valley. This free forum will feature discussions and hands-on demonstrations. Date: October 19, 2018 | Time: 4:00 – 6:00 PM| Place: FoodMetrics Laboratory





FOCUS AREA



Investment Attraction & Promotion

The Investment Attraction and Promotion Programs operate under the notion of generating brand recognition, awareness and defining the unique, compelling advantages about the Comox Valley's key attributes to external target audiences including potential investors, visitors and residents.



873,900+ Paid Social Media Reach



BC Seafood Festival

WEBSITE STATS

148,973 Unique page views BCSeafoodFestival.com

826 Referrals to accommodat accommodation partners (outbound clicks)

DIGITAL ADVERTISING



2,807,303 Facebook Impressions 17,320 Facebook Clicks 4,978 Facebook Event Likes 32,885 YouTube Video Views

CONTEST ENTRIES

11,213 Total Contest Entries ☆ 2,688 Total E-Newsletter Sign Ups **5,200** Number of Tickets Sold



Investment Attraction & Promotion

BC Seafood Festival & Expo and Buyers Mission

After 12 years the next generation of the BC Seafood Festival (June 8-17), now the largest seafood festival in Western Canada, was unveiled in 2018. Led by CVEDS, in collaboration with seafood producers and associations, as well as tourism and culinary event partners, the Festival's Signature Weekend (June 15-17) expanded to three days, with new events, a record breaking number of local, domestic and for the first time, international Chefs, as well as exciting new competitions. The Festival and Expo exceeded expectations, including:

- Extensive Domestic Media Coverage (75+ articles)
- 45+ domestic and international Chefs participated
- 45+ International Seafood Buyers Mission delegates, from 10 nations
- 350+ BC Seafood Expo registered delegates, 40+ tradeshow booths
- Seafood Festival evaluation survey, the Net Promoter Score increased by 58% (from 31 in 2017 to 49 in 2018).

Sponsors supported the expansion: FortisBC, Coast Capital Savings, Air Canada, Comox Valley Airport, Flying Fresh Air Freight, Ocean Wise, Garland Canada among many others.

The BC Seafood Expo has grown from an initial 40 participant afternoon workshop five years ago to a full two day industry conference featuring over 400 registrants in 2018, including a tradeshow of 40+ exhibitors. Participation from industry also evolved to include significant participation from Wild Fisheries associations and First Nations.





INBOUND AND OUTBOUND TRADE AND INVESTMENT DELEGATION SUPPORT

CVEDS hosted the Province of BC Trade and Investment representatives and Managing Directors from Europe, USA, North & East China and the Philippines. Their visit featured a networking event and tour at Wayward Distillation House with Export Navigator Program clients, a roundtable with economic development practitioners on services and investment opportunities, as well as a meeting the Komoks First Nation Economic Development Corporation Board regarding Foreign Direct Investment.

Destination Marketing

Destination BC Cooperative Marketing Partnerships Programs

Comox Valley Application - \$225k secured and leveraged to \$450k+

To leverage MRDT and tourism destination marketing resources to expand the reach and awareness of Comox Valley tourism products and attractions, CVEDS successfully developed the application to secure \$225k for the Comox Valley 2018/19 Destination BC Cooperative Marketing Partnerships Program with four distinct marketing and sales campaigns including:

- BC Seafood Festival (spring)
- Marine and Outdoor Campaign (fall)
- Crave Culinary Campaign featuring Farm Cycle
 Tour and Dine Around Festival (fall)
- Après Ski Winter Campaign

DBC and Provincial Destination Marketing Organizations

Additionally, CVEDS collaborated with other Island Destination Marketing Organizations (DMO's) and communities DBC Sector and Consortium projects to further leverage destination marketing funding as follows:

- VI Mountain Bike Consortium: Campbell River, Nanaimo, Mount Washington and Cumberland.
- Ski Areas Program: BC/Canada wide, multi-media campaign in partnership with BC ski resorts and destinations including Mount Washington Alpine Resort and Mount Washington Resort Assn.
- Circle Tour Route Campaign: Promoting rubbertire traffic touring central north Island and Sunshine Coast communities.
- BC Ale Trail: Video, photography, content development and marketing featuring Comox Valley craft breweries.

WinterFest/Awesome All Winter Campaign

DECEMBER 2017 - FEBRUARY 2018

13,076Total Pageviews CVWinterFest.com645Total Outbound Clicks to Hotels6,470Total Ski & Save Pageviews on
DiscoverComoxValley.com

PAID SOCIAL MEDIA

 380,788
 9,963

 Total Reach
 Online Contest Entries

 71,581
 3,085

E-Blast Sign Ups

71,581 Total Engagements

Après Events Supported

258 Apres Tickets Sold Through Our Online System (3 Events)

WinterFest Campaign

The Awesome All Winter/WinterFest campaign was extended and ran January 11 to mid-March to motivate visitation to the region, during the slower shoulder season, for winter ski and après ski experiences. CVEDS collaborated with the Courtenay and Comox BlA's and numerous businesses and groups including Mount Washington Alpine Resort, Mount Washington Resort Association, Pacific Coastal Airlines, local entertainment & food/beverage venues, 40 Knots Winery, Comox Valley Exhibition and Courtenay hoteliers to develop an extensive event calendar (50), featuring new events, and market Ski & Stay and Après & Stay Packages to Vancouver Island and lower mainland residents.

COILD'S VOIL VISTOR INFO LOUR & EVT VISITOR INFO | TOUR & EVENT BOOKING

OUR

learn

FREE RECESTRATION WITH ST

FarmCycle

Tour.com or cal

*

Crave Culinary Campaign

This consumer-direct campaign promoted the Comox Valley as the premiere culinary destination on Vancouver Island.

Dine Around Comox Valley

Developed, together with the Dine Around Committee, held February 20 to March 11, 2018. There were 22 participating restaurants, the most in the history of the event, featuring 30 three course menus, as well as

Dine Around Advisory Committee

Sandra Viney, Atlas Café Barbara Hanson, Edd Moyers, Blackfin Pub Deana Simkin, High Tide Public House Ronald and Tricia St. Pierre, Locals Restaurant Gregor Mowat, Avenue Bistro

Sip Around happy hour venues, Lunch Around options, and various culinary tours and events to drive increased spending in food and beverage businesses during what is a typically slower time of the year.

Comox Valley Farm Cycle Tour

Held September 23, organized by CVEDS in cooperation with Comox Valley Farmers Market, Comox Valley Farmers Institute and the Comox Valley Cycling Coalition. In 2018, the highest number of farms and producers participated in the oneday event, creating the strongest line up for cyclists to select from; 300+ cyclists attended, and it received a Net Promoter Score of 76 (over 70 is considered "world class").

Marine and Outdoor Campaign

The WILDerness campaign focused

Two Wheels Cycle Fest/ Farm Cycle Tour SEPTEMBER 2017 WEBSITE LANDING PAGES (JULY - SEPT) **11,050** 9,449 Unique Pageviews 1,490 1,072 Unique Pageviews on Accommodation Referrals Page **193** Referrals to Accommodation Partners DIGITAL & SOCIAL MEDIA ADVERTISING Farm Cycle Tour **Two Wheels Festival** 1,875,000 146.000 Impressions Impressions 6,234 Clicks 2,531 Clicks Farm Cycle Tickets Sold MRDT Value 331 (September): \$28,960 (+46% YOY)

on late spring to fall marketing showcasing the range of outdoor activities offered in the region via print publications, e-blasts, magazine advertising, a new roaming Visitor Centre Ambassador Program, proactive activity and tour agreement outreach tactics and sales, and organic social media postings.

Outdoor Adventure Campaign

- WEBSITE LANDING PAGES (JUNE SEPT) **34,186** 27,193 Unique Pageviews
 - 401 Referrals to Accommodation Partners
 1,041 Website Referrals to Stakeholders



8,580 Online Contest Entries

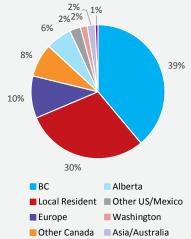
4,883 E-Blast Sign Ups

VISITOR SERVICES & FULFILMENT

The Vancouver Island Visitor Centre (Comox Valley) continues to be one of the top busiest Centre's on Vancouver Island, welcoming thousands of visitors from around the world and directing them to attractions and businesses throughout the region.

Total 2018 Visitors 33,992 (+7%)





DOWNTOWN COMOX AMBASSADOR PROGRAM PILOT

The Ambassador Program pilot project, in partnership with the Comox BIA, saw DBC Visitor Centre Program trained staff provide mobile visitor services and business referrals to visitors within the downtown area and harbour. ~2K individuals, including visitors from Asia, Australia and Washington were assisted.

FOCUS AREA



Economic Development Facilitation CVEDS regularly facilitates partnerships with other organizations at regional and provincial levels in order to successfully implement many of the Programs throughout a given year. The coordination of these partnerships allow CVEDS to engage in larger projects, which enable the Society to further the business and economic priorities of the area. This includes profiling current and timely economic and demographic information to local businesses and investors.

Enterprises with Employees (2018)





Industrial/ Commercial Building Permit Values (2018)

> **\$77M** (+51% from 2013

Building Permit Values (2018)

\$217M (75% above 10-yr. avg.)

New Incorporated Enterprises (2013 - 2018) **1,324** (+22.1%)

Population Growth

(2013 - 2018)

5,555 (+8.4%)





Economic Development Facilitation

5 Year Comox Valley Regional Economic Development Strategy Renewal – Innovate 2030

Applications to the Island Coastal Economic Development Readiness Program were submitted for an Agrifood Innovation Strategy and Technology Attraction Strategy components. These applications were approved to secure an additional \$40k at the ICET Board support the overall economic development strategy process.

Key components of Innovate 2030 Strategy include Community Economic Development, Agrifood/Seafood Sector Innovation and Technology & Innovation Growth.

A launch meeting was held December 3 with the Innovate 2030 Advisory Committee of ~45 entrepreneurs and business leaders, and featured presentations on Defining and Measuring Community Economic Development from Brock Dickinson, Assistant Director of Economic Development Program, University of Waterloo and Jamie Vann Struth, Principal and Economist with Vann Struth Consulting.

VI Community Consortium Initiative for Regional Tech Attraction

NordiCity was contracted by the Vancouver Island and Coast Economic Developers Association (VICEDA) to complete a Regional Technology Attraction Strategy under

the guidance of a project committee with representation from the Comox Valley, Campbell River, Port Alberni, Parksville / Qualicum, Nanaimo, and the Cowichan Valley. The resulting strategy featured recommendations on key roles for the VICEDA and actions related to placemaking, connectivity, coordination, marketing, communication and promotion.



INNOVATE 2030 REGIONAL ECONOMIC DEVELOPMENT STRATEGY COMPONENTS

Community Economic Development:

- Situational Analysis
- Community Site Selection Profile, Research and Trend Analysis
- Review and Analysis of Local Bylaws, Policies, Processes and Regulations Relating to Economic Growth
- Sector Specific Gap Analysis and Needs Assessment Including Retail
- Business Retention and Expansion
 Strategy
- Labour Force Development Strategy

Agrifood/Seafood Sector Innovation:

- Research and Trend Analysis
- Regulatory, Trade and Supply Management SWOT
- Review of Changing Purchasing
 Patterns and Methods
- Development of an Agri-Innovation Map – Pathway for Future Growth

Technology and Innovation Growth:

- Asset Mapping
- Innovation Paths
- Targeted technology industry network player identification
- Retention and recruitment strategies
 for technology industry
- Strategic leveraging of technology in target sectors
- Labour force considerations in technology industry
- Technology attraction strategy

COMMUNICATIONS & MEDIA RELATIONS PROGRAM

CVEDS hosts visiting Business, Trade, Culinary and Tourism media throughout the year to learn about related attractions and opportunities, and meet one on one with business and industry leaders across key sectors to generate increased awareness about the Comox Valley's key attributes and thereby leverage the external marketing being undertaken to influence a new visit, relocation or investment decision. The Visiting Media Program held during the BC Shellfish and Seafood Festival alone yielded approximately \$1.5M+ in earned media coverage.

Media Relations Program List of Outlets

FOCUS AREA

Communications

Vancouver Sun **Eating with Kirby BC Living Magazine Upscale Living Magazine Times Colonist** Global BC Foodology The Georgia Straight West Canada Weekly **Epoch News** Seattleite SeaWestNews C'est la vie a Maggi The Epochtimes **Dainik Bhaskar Bhopal Circulation Dainik Jagran Delhi Circulation** Navabharat Times Dehli NCR Circulation HelloBC **Westerly News Comox Valley Record** News Wire Northwest Travel & Life

E-Newsletters



of Business e-News

Social Media

	2017	2018	Y/Y Increase	% Increase
VI VISITOR CENTRE				
Facebook Fans	15,786	17,488	1,702	+10.8%
Twitter Followers	2,006	2,277	271	+13.5%
Instagram New Followers	300+	300+		
CVEDS				
Facebook Fans	1,297	1,398	101	+7.8%
Twitter Followers	2,232	2,293	61	+2.7%
TOTAL SOCIAL FOLLOWERS	21,621	23,756	2,135	+9.9%

Partnerships

Comox Valley Economic Development & Tourism has formed and enhanced dynamic partnerships with hundreds of companies and organizations within the region; the Society cannot do what it does without their support and collaboration:

AGRICULTURE CANADA

BC ABATTOIRS ASSN

BC ECONOMIC DEVELOPMENT ASSN

BC RESTAURANT & FOOD SERVICES ASSOCIATION

BC SALMON FARMERS ASSN

BC SHELLFISH GROWERS ASSN

BC SMALL SCALE FOOD PROCESSORS ASSN

BUSINESS DEVELOPMENT BANK OF CANADA

CANADIAN AQUACULTURE INDUSTRY ALLIANCE

CANADIAN & BC ANGUS ASSN

CERTIFIED ORGANIC ASSN OF BC

CFB 19 WING COMOX

COMMUNITY FUTURES DEVELOPMENT CORPORATION OF STRATHCONA

COMOX VALLEY AIRPORT COMMISSION

COMOX VALLEY ARTS COUNCIL

COMOX B.I.A.

COMOX VALLEY CHAMBER OF COMMERCE

COMOX VALLEY CYCLING COALITION

COMOX VALLEY DEVELOPMENT AND CONSTRUCTION ASSN COMOX VALLEY EXHIBITION

FARMERS' INSTITUTE

COMOX VALLEY FARMERS' MARKET

COMOX VALLEY HARBOUR AUTHORITY

CRAFT BREWERS GUILD

DESTINATION BRITISH COLUMBIA

DOWNTOWN COURTENAY B.I.A.

ECONOMIC DEVELOPMENT ASSN OF CANADA

GLOBAL AFFAIRS CANADA

INNOVATION ISLAND TECHNOLOGY ASSN

INNOVATION ISLAND TECH TALKS

INTERNATIONAL COUNCIL OF SHOPPING CENTERS

INVEST CANADA COMMUNITY INITIATIVES PROGRAM

ISLANDS AGRICULTURAL FOUNDATION

ISLAND COASTAL ECONOMIC TRUST

K'OMOKS FIRST NATION

MINISTRY OF AGRICULTURE

MINISTRY OF JOBS, TRADE & TECHNOLOGY MINISTRY OF TOURISM, ARTS & CULTURE

MOUNTAIN BIKE BC ASSN

MOUNT WASHINGTON RESORT ASSN

NORTH ISLAND COLLEGE

OCEAN WISE

PACIFIC SEA CUCUMBER HARVESTERS

PACIFIC URCHIN HARVESTERS

SID WILLIAMS THEATRE

SMALL BUSINESS BC

SMALL SCALE FOOD PROCESSORS

TOURISM VANCOUVER ISLAND

UNDERWATER HARVESTERS ASSN

VANCOUVER ISLAND COAST ECONOMIC DEVELOPMENT ASSN

VANCOUVER ISLAND COMMUNITY DMO'S

VANCOUVER ISLAND ECONOMIC ALLIANCE

VANCOUVER ISLAND REAL ESTATE BOARD

YOUNG FISHERMEN'S NETWORK







DESTINATION MARKETING ADVISORY COMMITTEE

Bill Anglin Chair
David Rooper
Grant Smith
Rick Browning
Kristy Pedersen
Greg Fossen
Sheila Rivers

CVEDS Appointed Representative Old House Hotel & Spa Holiday Inn Express & Suites Best Western Westerly Hotel Crown Isle Resort & Golf Community Courtenay Travelodge Mount Washington Alpine Resort / Ski & Outdoor Recreation

Brenda Hetman-Craig	40 Knots Vineyard & Estate Winer Agritourism
Carolyn Touhey	Two Eagles Lodge / B&B Industry
Deana Simkin	High Tide Public House/ Restaurant & Culinary
Susan Wood	Nautical Days / Comox BIA Heritage, Arts & Culture





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